	DSO Other			
	FY18 Approved	FY19 Approved	Increase/ (Decrease)	Δ%
Operating Budget				
Labor				
Salary & Wages	2,958,673	2,964,617	5,944	0.2%
Fringe Benefits*	921,487	901,307	(20,180)	-2.2%
Total Labor	3,880,160	3,865,924	(14,236)	-0.4%
Non-Labor	3,238,437	3,107,449	(130,988)	-4.0%
Capital <sup>1</sup>	-	-	-	0.0%
Technology & Telecommunications Usage <sup>1</sup>	-	-	-	0.0%
Total Non-Labor	3,238,437	3,107,449	(130,988)	-4.0%
Total Expenses before Overlays	7,118,597	6,973,373	(145,224)	-2.0%
Compensation Increase <sup>2</sup>	50,602	-	(50,602)	-100.0%
Total Expenses with Overlays	7,169,199	6,973,373	(195,826)	-2.7%
<sup>1</sup> Included within DSO Funding				
<sup>2</sup> FY19 Salary & Wages includes the full-year impac	t of the compensation	increase effectiv	e January 1, 201	8

# District and District Support Staffing Summary by Functional Categories - Full Time Positions

	FY18 Approved			FY19 Approved			FY18 vs. FY19
	Filled	Vacant	Total	Filled	Vacant	Total	Total
Chancellors Office	4.00	2.00	6.00	7.00	-	7.00	1.00
Dir of Community Partnerships	-	-	-	-	-	-	-
Ethics and Compliance Office	1.00	-	1.00	1.00	-	1.00	-
Internal Audit	5.00	-	5.00	5.00	-	5.00	-
Office of Legal Services	3.00	-	3.00	3.00	-	3.00	-
Institutional Advancement	8.00	-	8.00	8.00	1.00	9.00	1.00
Communications	6.00	4.00	10.00	6.00	3.00	9.00	(1.00)
Total DSO Other 27.00 6.00 33.00		30.00	4.00	34.00	1.00		
** FTE = Full time Employees, excl. grants and revenue-funded							

Compiled by Finance based on Banner Budget Distribution made by VC and Chancellor; with total matching Workload allocation.

	FTE	BY WO	RK FUNCTI	ON				
						Produ	ctivity Metric	
Work Function	Fille	d	Vacancies	FTE	Direct / Indirect	TYPE	FY19 Budge (\$ in M)	Budget Per (\$ in M)
Chancellor	30		4	34				
Chancellor & Admin	6		-	6	Indirect	All Funds Expense	\$ 709.1	\$ 118.2
General Counsel	3		-	3	Indirect	All Funds Expense	\$ 709.1	\$ 236.4
Board Liaison	1		-	1	Indirect	All Funds Expense	\$ 709.1	\$ 709.1
Deputy to Chancellor	1		-	1	Indirect	All Funds Expense	\$ 709.1	\$ 709.1
Ethics & Compliance	1		-	1	Indirect	All Funds Expense	\$ 709.1	\$ 709.1
Institutional Advancement	7		-	7	Indirect	All Funds Expense	\$ 709.1	\$ 101.3
AVC Communications	6		3	9.0	Indirect	Enrollment	67,539	7,504
Community Parternships	-		1	1	Indirect	All Funds Expense	\$ 709.1	\$ 709.1
Internal Audit	5		-	5	Indirect	All Funds Expense	\$ 709.1	\$ 141.8

Direct Support Operations (DSO) functions are administered by the district in support of the Alamo Colleges District, with: a) "Direct Support" performed on-site at the College locations and/or directly on behalf of the colleges; and b) "Indirect Support" performed in various locations for entire Alamo Colleges District.

## Appendix

DSO	Other			
(in mi	lions)			
	FY17	FY18	FY19	
	Actual	Approved	Approved	
Formula:				
Instruction	-	-	-	
Acad Academic Support	-	-	-	
Stude Student Services	-	-	-	
Institutional Support	6.7	7.1	7.0	
Public Service	-	-	-	
Operations and Maintenance of Plant	-	-	-	
Institutional Scholarships	-	-	-	
Auxiliary Enterprises	-	-	-	
Total Formula & Non-Formula before Overlays	6.7	7.1	7.0	
Capital <sup>1</sup>	-	-	-	
Technology & Telecommunications Usage <sup>1</sup>	-	-	-	
Compensation Increase <sup>2</sup>		0.1	<u>-</u>	
Total Expenses with Overlays	6.7	7.2	7.0	
% Of Instruction/ AcadSupport/ StudentSrvs to Total Expenses before Overlays	0%	0%	0%	
,				
<sup>1</sup> Included within DSO Funding				
<sup>2</sup> FY19 Salary & Wages includes the full-year impact effective January 1, 2018	t of the compenso	ation increase		

DSO Other						
					Y-o-Y	
		FY17	FY18	FY19	FY19 Approve Approv	
		Actual	Approved	Approved	\$	%
Total Expe	enses before Overlays	6,655,319	7,169,199	6,973,373	(195,826)	-2.7%
890001	Board Of Trustees	88,990	76,720	76,720	-	0.0%
891001	Chancellors Office	906,165	1,015,559	1,087,201	71,642	7.1%
891002	Institutional Membership	100,579	239,000	239,000	-	0.0%
891003	Dir of Community Partnerships	62,493	73,315	73,315	-	0.0%
891011	Office of Legal Services	763,823	1,082,252	1,064,723	(17,529)	-1.6%
891012	Board Election	535,166	450,000	300,000	(150,000)	-33.3%
891021	Institutional Advancement	866,287	826,177	808,328	(17,849)	-2.2%
891031	Internal Audit	654,136	801,951	829,806	27,855	3.5%
891051	Ethics and Compliance Office	119,900	133,503	134,071	568	0.4%
897201	Department of Communications	2,557,780	2,470,722	2,360,209	(110,513)	-4.5%

"Where the Work is Performed"							
	College Budgets	District Support Ops (DSO)					
Instruction	Credit Students Library, Course & Curriculum Development, Faculty	Non-credit Contract & CE Academic Administration, Academic Success, Technical					
Academic Support	Development	Support (Computer Srv. & AV)					
Student Services	Enrollment Mgmt, Admissions, Testing, Advising, Student Activities, Veterans Support, Disability Services, Counseling, Student Development, Pre-college programs (TRIO), Community Partnerships, Student Conduct, Title IX, Off-campus Military Education Centers	Financial Aid, Records & Transcripts (CSI), Call Ctr, Interpreter & Immunization Services, Off Campus Military Educ. Centers					
Institutional Support	College Administration (President, VPs, Campus Business Office, Technology Center, Campus Staff) Grant Mgmt., college-specific strategic planning	Police, HR, IT, IRES, Finance & Fiscal (Bus. Office - DSO, AP, Payroll, Treasury, Grants Compliance, Inventory Control, Records Retention, Purchasing), Community & Alumni relations, Internal Audit, Legal, Ethics, Strategic Planning, Risk Mgmt.					
Maintenance & Operations		Utilities, Housekeeping, Grounds, Building Mtn., Construction Project Mgmt, Preventive Mtn.					
General Institutional		Debt Service, Insurance, Bad Debt, Tax Appraisal/Collection, Enterprise-wide fees (audit, collection agency, armored car, bank service, credit card), Institutional Reserve, Staff Council					
Other (Public Svc, Aux, Scholarships)	Child Care Center, Planetarium/Challenger Center, Student Publications, Natatorium Operations	Lectures, Food Service, Grants to students by institution or entitlement programs					