



Northeast Lakeview College Strategic Plan Status Report FY14

Dr. Craig T. Follins, President



Mission Statement

Northeast Lakeview College is a public community college within the system of Alamo Colleges, established in partnership with its communities, that is focused on student success through the offering of Associate degrees and continuing education, promoting engagement in civic activities and organizations, and encouraging participation in cultural and enrichment programs.



Northeast Lakeview College (NLC) identifies college-level general education competencies and the extent to which students have attained them. These general education competencies are:

Critical Thinking Skills: The NLC core curriculum will advance students' critical thinking, innovation, inquiry, and analysis, evaluation and synthesis of information.

Communication Skills: The NLC core curriculum will advance students' effective development, interpretation and expression of ideas through written, oral and visual communication.

Empirical and Quantitative Skills: The NLC core curriculum will advance students' ability to manipulate and analyze numerical data or observable facts resulting in informed conclusions.

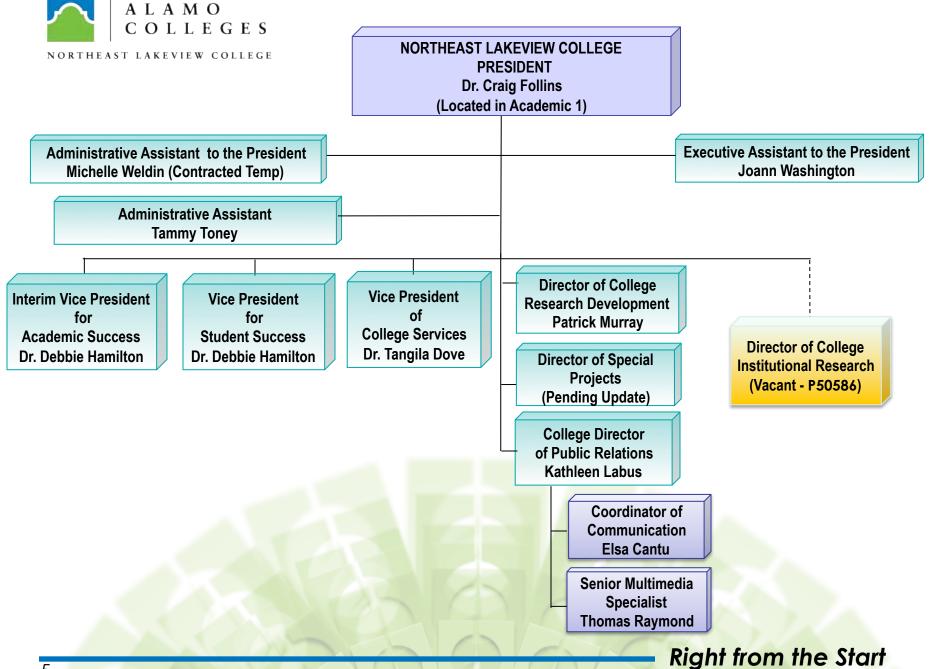
Teamwork: The NLC core curriculum will advance students' ability to consider different points of view and to work effectively with others to support a shared purpose or goal.

Personal Responsibility: The NLC core curriculum will advance students' ability to connect choices, actions and consequences to ethical decision making.

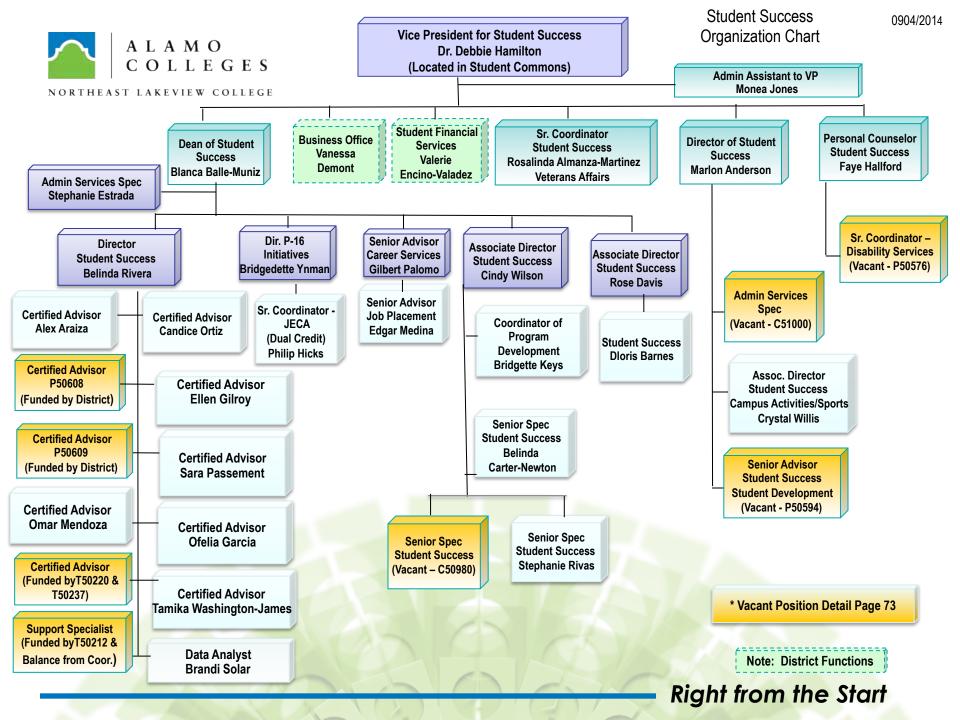
Social Responsibility: The NLC core curriculum will advance the students' intercultural competence, knowledge of civic responsibility, and the ability to engage effectively in regional, national, and global communities.

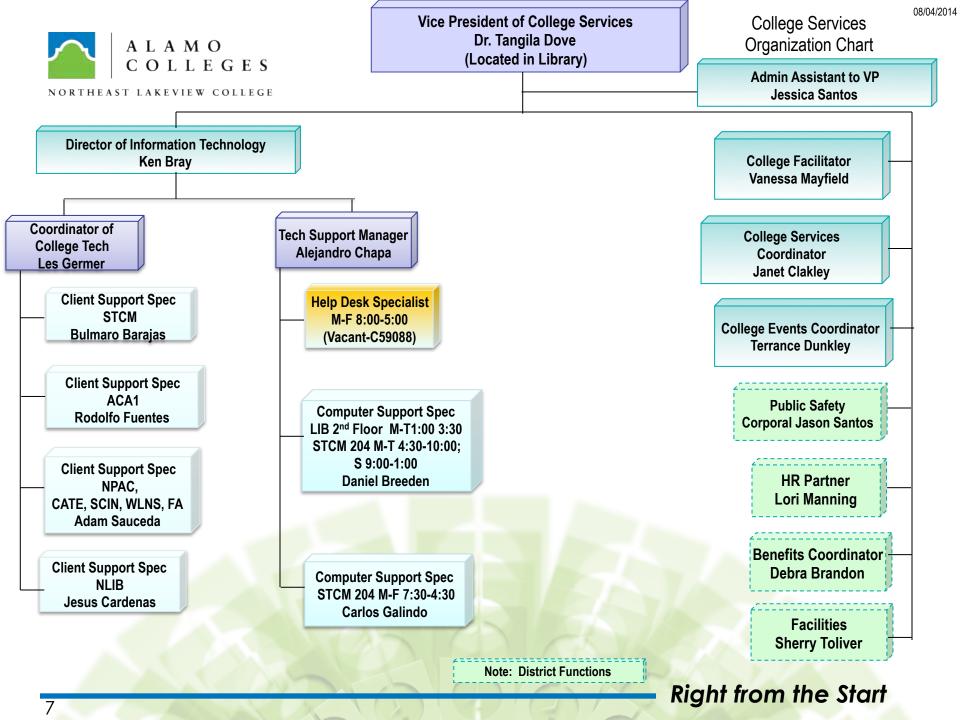


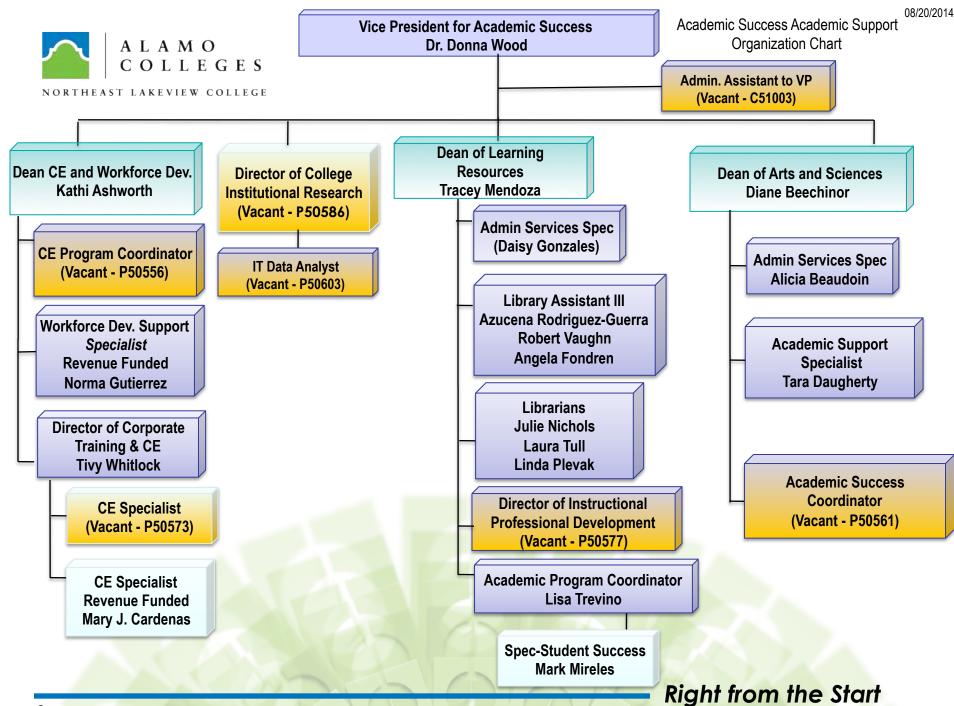
Northeast Lakeview College Annual Plan Progress Update FY 2014

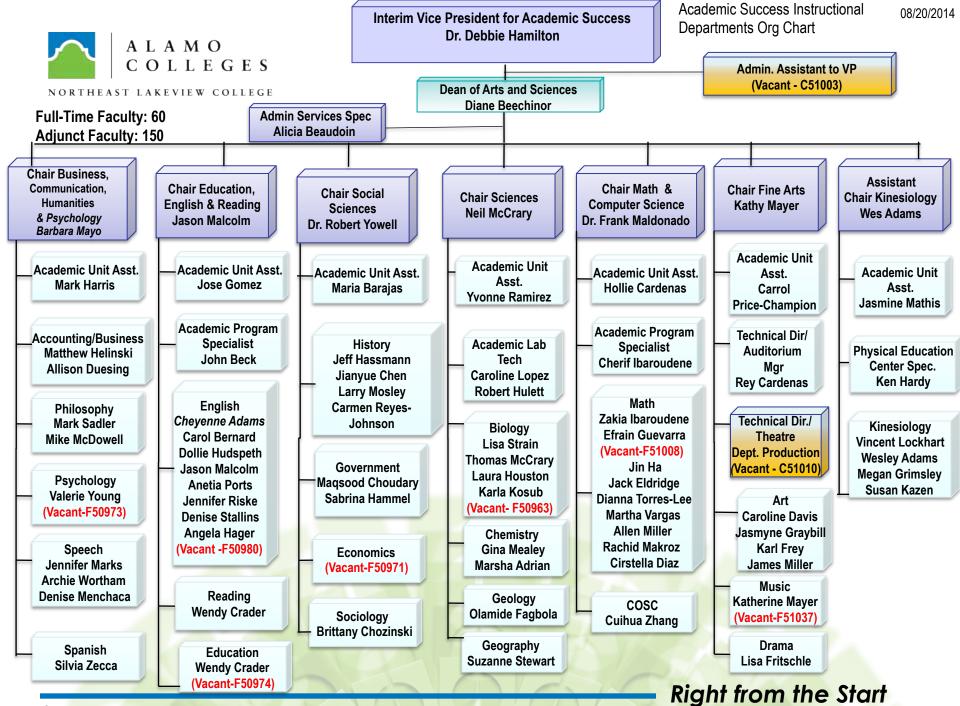


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Northeast Lakeview College Administrators



President Follins



Exec. Asst. to the President Washington



Vice President Hamilton



Dean Beechinor



Dean Ashworth



Vice President Dove



Dean Mendoza



Dean Balle-Muniz Right from the Start

NLC FY 2014 Annual Plan Update



Executive Summary: Strategies

NORTHEAST LAKEVIEW COLLEGE

- Ensure college is accredited by Fall of FY16
- □ Increase overall number of certificates and degrees
- □ Increase number of core completers (42 hours of core curriculum)
- Alamo Enrolls: have students ready on day 1 / MyMap: implement effective instructional materials model
- □ Implement AlamoADVISE (a case management advising model) to improve student to adviser ratios
- Utilize SDEV classes to ensure all FTIC students have a degree plan before completing 15 hours
- □ Implement 4DX and our execution strategy
- Implement Alamo Institutes
- □ Increase Dual Credit / Early College Initiatives
- □ Implement post-assessment advising
- □ Facilitate ongoing faculty development
- □ Improve students' ability to advance academically
- □ Increase opportunities for academic support
- Conduct budget monitoring & management to ensure NLC operates within the 2014 budget allocation
- □ Implement 5 drills by 12/31/14 to be in compliance with state directive
- □ Improve exterior wayfinding signage to enable easy navigation of the campus
- □ Increase the number of college-sponsored events on campus
- □ Increase civic participation and the number of partnerships with external entities
- Increase the number of NLC leaders and employees engaging with and serving external entities in short-term or long-term leadership capacities
 Bight from the Start



Northeast Lakeview College Socio-Economic Profile

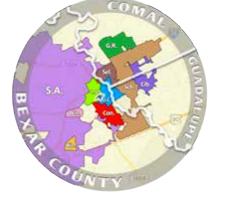
Right from the Start

NORTHEAST LAKEVIEW COLLEGE

Overview

Northeast Lakeview College (NLC) is located in Universal City and Live Oak, Texas, in the Randolph Metrocom area of San Antonio, which includes Randolph Air Force Base and the following nine cities:

- Cibolo
- Converse
- Garden Ridge
- Kirby
- Live Oak
- Schertz
- Selma
- Universal City
- Windcrest



According to the 2010 Census, more than 115,500 people live in the Randolph Metrocom area. NLC is one of four higher education institutions in the Randolph Metrocom area.

Educational Attainment

- Approximately 27% of the population of the Randolph Metrocom area has a bachelor's degree or higher.
- The percentage of the population in each city in the Randolph Metrocom area with a bachelor's degree or higher ranges from 12% (Kirby) to 48% (Garden Ridge).

Demographic Profile

- Service area population: 115,500
- Percentage of population that is minority ranges from 13% (Schertz) to 70% (Kirby)
- Median Household Income for the service area ranges from \$40,105 (Kirby) to \$102,174 (Garden Ridge)
- The unemployment rates in the service area range from 4.5% (Schertz) to 5.5% (Cibolo, Converse, Kirby, Live Oak, Selma, Universal City, and Windcrest)

Sources:

U.S. Census Bureau: State and County QuickFacts. Data derived from Population Estimates, American Community Survey, Census of Population and Housing, State and County Housing Unit Estimates, County Business Patterns, Nonemployer Statistics, Economic Census, Survey of Business Owners, Building Permits

http://www.homefacts.com/unemployment/Texas/Bexar-County/Converse.html



Timeline for Accreditation

	201	4		2015			2016	
Spring	Summer	Fall	Spring	Summer	Fall	Spring	Summer	Fall
			Application for Candidacy Submitted			Site Visit		*Candidacy Approved by SACS- COC
							*Bes	st case scenario
Conversations with SACS- COC & consultants about application status.	Administration , faculty, and staff attend professional dev. on assessment.	Administration , faculty, and staff attend professional dev. on assessment.						
Consultants and VPAS workshops creating a culture of assessment.	Mission and Core Competencie s posted in all NLC buildings.	Increased level of assessment across the entire college						
College-wide Assessment Committee formed and meets weekly.	Assessment Coordinator named. Assessment Committee continues to meet throughout the summer.	College departments and offices start writing the application and collecting artifacts for support						
College's first	Updated							



NORTHEAST LAKEVIEW COLLEGE

Northeast Lakeview College is one of five colleges in the Alamo Community College District. Northeast Lakeview College serves a student body of diverse academic, cultural, and economic backgrounds by offering three degrees: Associate of Arts - AA, Associate of Science - AS, and Associate of Arts in Teaching – AAT. In addition, Northeast Lakeview College offers Continuing Education courses that serve the businesses in our community.

Headcount Enrollment Trend, Fall 2009 - Fall 2013										
Instructional Area	2009	2010	2011	2012	2013					
Credit										
NLC by Owner	573	1,312	1,010	850	1,260					
NLC by Location	5,053	5,571	5,825	5,322	5,399					
Continuing Ed.	100	552	542	321	477					
Total*	5,153	6,123	6,367	5,643	5,876					

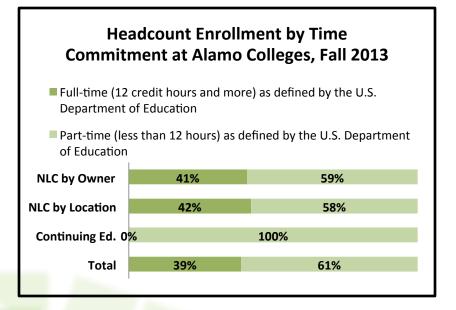
*Total is the sum of NLC by Location and Continuing Ed.

FTE	FTE* Enrollment Trend, Fall 2009 - Fall 2013									
Instructional Area	2009	2010	2011	2012	2013					
Credit										
NLC by Owner	341	561	430	334	421					
NLC by										
Location	2,560	2,791	3,151	2,691	2,723					
Continuing Ed.	11	61	50	28	55					
Total*	2,571	2,852	3,201	2,719	2,778					

*Full-time equivalent (FTE) is a calculation of the total number of student credit hours divided by 15, as defined by the Texas Higher Education Coordinating Board (THECB).

<u>Note</u>

NLC by Owner includes students registered in NLC owned courses (COR). NLC by Location includes students taking classes on NLC's campus (COA).



Headcount Enrollment by Semester Hours Enrolled at the Alamo Colleges, Fall 2013									
Instructional Area	1-3	4-6	7-11	≥12	Total				
Credit NLC by Owner NLC by Location	7% 9%	19% 19%	33% 30%	41% 42%	5,399 1,260				



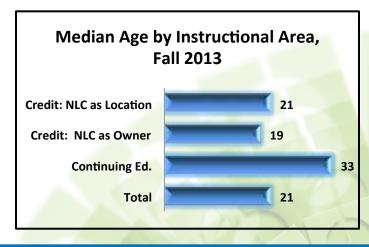
Student Characteristics (Student Self-declared)

NORTHEAST LAKEVIEW COLLEGE

Headcount Enrollment by Gender Fall 2013							
Instructional Area	Male	Female	Total				
Credit							
NLC by Owner	45%	55%	1,260				
NLC by Location	45%	55%	5,399				
Continuing Ed.	73%	27%	477				
Total*	47%	53%	5,876				

Headcount Enrollment by Age, Fall 2013									
Instructional Area	≤21	22-30	31-35	≥35	Total				
Credit									
NLC by Owner	76%	17%	3%	5%	1,260				
NLC by Location	75%	17%	3%	5%	5,399				
Continuing Ed.	1%	38%	24%	38%	477				
Total*	69%	19%	4%	8%	5,876				

*Total is the sum of NLC by Location and Continuing Ed.



Headcount Enrollment by Race/Ethnicity, Fall 2013										
Instructional Area	Asian	Black	Hispanic	White	Other	Total				
Credit										
NLC by Owner	1%	9%	44%	41%	5%	1,260				
NLC by Location	1%	11%	44%	41%	3%	5,399				
Continuing Ed.	4%	6%	22%	60%	8%	477				
Total*	1%	11%	42%	43%	3%	5,876				

Headcount by Declared Intent, Fall 2013									
Instructional Area	Earn Associates	Earn Certificate	Transfer	Other*	Total				
Credit									
NLC by Owner	49%	1%	39%	10%	1,260				
NLC by Location	49%	1%	35%	15%	5,399				
Continuing Ed.	0%	0%	0%	100%	477				
Total*	45%	1%	32%	22%	5,876				

*Other includes: Improve Skills, Enrichment, and No Response.

Headcount Enrollment for New and Continuing Students, Fall 2013									
Instructional Area FTIC Transfer Continuing Dual Credit Total									
Credit									
NLC by Owner	42%	8%	50%	0%	1,260				
NLC by Location	19%	7%	66%	8%	5,399				

Note

NLC by Owner includes students registered in NLC owned courses (COR). NLC by Location includes students taking classes on NLC's campus (COA).



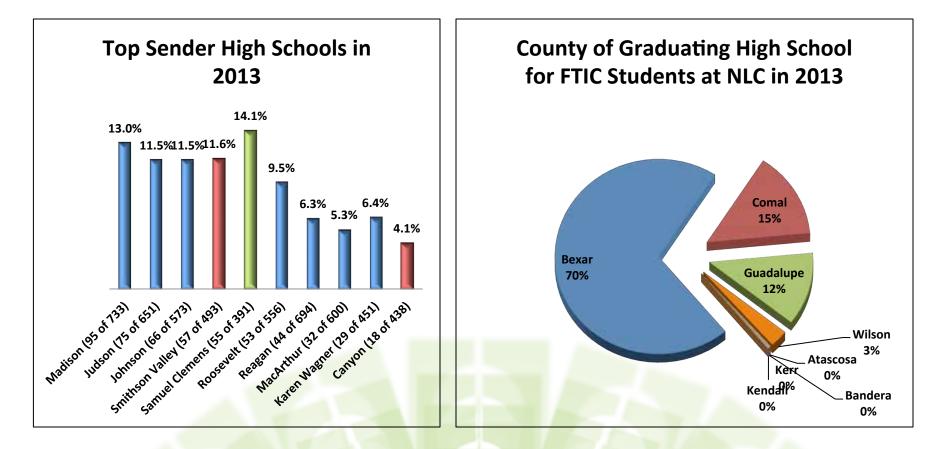
Number of Degrees

NLC Graduates
SAC Graduates





Sender Schools for NLC



Note: Numbers following High School names represent number enrolled at NLC of total number of graduates.



Middle and Elementary Sender Schools

NORTHEAST LAKEVIEW COLLEGE

Sender H (Average Er	ools That Feed ligh Schools prollment: 1,145) 28,625	Elemen	*	s that Feed S age Enrollmer *55,500	Schools *84,125	
Bush	Krueger	Arlon Seay	EloIf	Kinder Ranch	Olympia	Stahl
Canyon	Schlather (5-6)	Bill Brown	Encino Park	La Vernia Primary	Park Village	Steubing Ranch
Church Hill	La Vernia	Bulverde Creek	Fox Run	Las Lomas	Paschall	Stone Oak
Corbett (7-8)	Lopez	Camelot	Franz	Longs Creek	Rahe Bulverde	Thousand Oaks
Dobie (7-8)	Metzger	Candlewood	Freiheit	Masters	Redland Oaks	Timberwood Park
Driscoll	Smithson Valley	Canyon Ridge	Goodwin Frazier	Maxine & Lutrell Watts	Regency	Tuscany Heights
Garner	Spring Branch	Cibolo Green	Garden Ridge	Miller's Point	Roan Forest	Vineyard Ranch
Harris	Tejeda	Clear Spring	Green Valley	Montgomery	Rolling Meadows	Walzem
Hill	White	Clear Springs	Hardy Oak	Morningside	Rose Garden	Wetmore
Jordan (5-6)	Wilder (5-6)	Converse	Hartman	Norma J. Paschal	Royal Ridge	Wilderness Oak
Judson	Wood	Copperfield	Hoffmann Lane	Northern Hills	Salinas	Wilshire
Kirby	Woodlake Hills	Coronado Village	Hopkins	Northwood	Schertz	Windcrest
Kitty Hawk		Crestview	Indian Springs	O.G. Wiederstein	Serna	Woodlake
		East Terrel Hills	John A. Sippel	Oak Creek	Specht	Woodstone
		El Dorado	Johnson Ranch	Oak Grove	Spring Meadows	

*Approximate potential pool











NORTHEAST LAKEVIEW COLLEGE





Convocation





Northeast Lakeview College: Number of Associate Degrees Awarded for Fiscal Years

Associate Degrees	2009	2010	2011	2012	2013	2014	2015
Core Completers	0	6	8	34	55	100	
Associate of Arts (AA)	1	5	7	14	24	31	
Associate of Science (AS)	0	2	1	0	1	3	
Associate of Arts in Teaching (AAT)	0	1	0	0	2	4	
Degree Totals (AA +AS+AAT)	1	8	8	14	27	38	





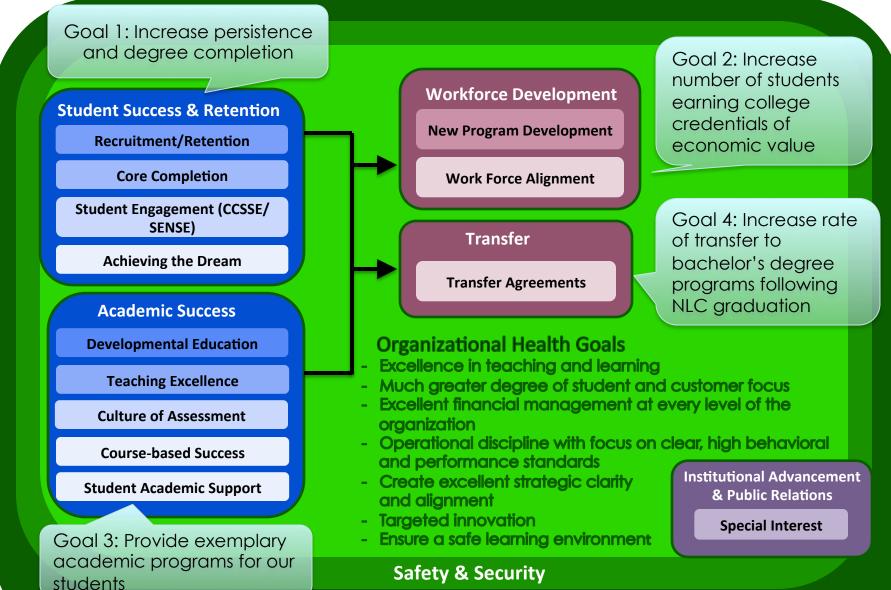
Degrees Awarded





The overarching goal for all areas is degree completion





Efficiency (Baldrige) & Execution (4DX)

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Northeast Lakeview College: Overview of Targets for the Alamo Colleges

NORTHEAST LAKEVIEW COLLEGE

		FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18
IPEDS 150		N/A	N/A	N/A				
FTIC Transfer - 6 years rate		N/A	35.6%					
FTIC F2S Retention	Full-Time	50.0%	61.0%					
	Part-Time	40.8%	34.7%					
	By Owner	1,715	1,618	3,708				
Credit Enrollment	By Location	10,895	10,465	9,459				
AE Enrollment		0	0	0				
Continuing Education Enrollment		1,888	2,045	3,170				
Total Enrollment (By Location + CE)		12,783	12,510	12,629				
Total Degrees		14	27	38				
Total Certificates		0	0	0				
Total Awards		14	27	38				
Full-time to 30 C.H. in 1 Year		In Progress	In Progress					
Part-time to 15 C.H. in 1 Year		In Progress	In Progress					
% of FTIC Students Successful in Gatekeeper Math Within 3 Years of Completing Dev. Math		67.7%	75.3%					
% of FTIC Students Successful in Gatekeeper English Within 3 Years of Completing Dev. English		71.4%	100.0%					
% of FTIC Students Successful in History 1301 Within 3 Years of Completing Dev. Reading		70.8%	82.4%					
% of FTIC Students Successful in Biology 1408 Within 3 Years of Completing Dev. Reading		50.0%	71.4%					



Performance Goals FY/14





Goal 1: Completion -Increase persistence and the number of students earning college degrees



Completion





NLC FY 2014 Annual Plan Update: Goal 1

Completion – Increase persistence and the number of students earning college degrees

NORTHEAST LAKEVIEW COLLEGE

Strategy/Activity	FY 2013 Baseline	FY 2014 Target	Current Status	Comments
1. Increase the number of core completers reported to the THECB.	55	66 (20% increase)	100	Up to date: September 2014
2. Implement a case management advising model to improve student to adviser ratios.	1000+ : 1	350 : 1	Pending HR approval	Advising Model being developed
3. Utilize the 30+ and 45 hour report to identify potential completers.	27	32 (20% increase)	Fall 2013 – 8 Spring 2014 – 15 Summer 2014 – 30 Projected Total 53	Fall 2013 – conferred 12.14.13
4. Utilize SDEV classes to ensure all FTIC students have a degree plan before completing 15 hours.	Fall: 100% Spring: 87%	90%	Fall: 79.6% Spring: 76%	Data finalized
5. Increase the yield rate from College Connections High Schools	Judson: 68 (9.3%) Wagner: Clemens: 27 (7.1%) Byron P. Steele: 49 (9.3%)	Judson: 75 Wagner: Clemens: 29 Byron P. Steele: 54 (All targets represent a 10% increase)	Will report Fall 2014	% under Baseline represents % of graduating class
6. Increase the yield rate from Top 10 Feeder High Schools	7%	10%	Will report Fall 2014	Reported at end of Fall semester



4DX Training

NLC WIG: Increase degrees and certificates earned by students from 27 to 30 by August 2015.



Alamo Colleges will provide every student with an exemplary, effective and personalized pathway to success through academic and career advising.

MISSION	At the Alamo Colleges, academic and career advising build a culture of integrated practices and shared responsibilities. Through collaborative teaching and learning, the advising process empowers our diverse student populations to explore and navigate their academic and career pathways.					
DEFINITION	Academic and Career advisi educational, career, and life	ing is a series of ongoing and intentional conv a goals.	versations among students, f	faculty, and staff that establi	ish a pathway to the realization of	ŧ
Connection		Entry	L.	Progress	Completion	1-11

WELCOME/ADVISING CENTERS	COLLEGE SUCCESS	· 2	FACULTY ASSIGNED WITH MAJOR	CAREER & GRAD. CENTERS
PRE-COLLEGE -0 HOURS	0	30 HOURS	31+ H0	JURS
 AlamoENROLL—Provides enrollment guidance to prospective students through cross-college website including: Steps to Enrollment Checklist Open Modules Ready, Set, Apply Intro to College and AlamoINSTITUTES Financing Your Future Test 101 Resources/Computer labs AlamoINSTITUTES—Provide advising information regarding career pathways Health & Biosciences Advanced Manufacturing & Logistics Science & Technology Public Service Creative & Communication Arts Business & Entrepreneurship Early Colleges/Academies—Course enrollment in Fr/Sr through assigned advisor. Dual Credit—Course enrollment in Jr/Sr year through assigned Advisor. College Connection—Guide through enrollment process, including completion of ApplyTexas, FAFSA Application, TSI and AlamoENROLL modules. Grad Guru downloaded 	ENROLL—Provides enrollment te to prospective students through ollege website including: to Enrollment Checklist Modules y, Set, Apply INITIAL ENROLLMENT—IST SEMESTER New Student Orientation/Convocation —Orient students to the Alamo Colleges. — Provide Academic Advising Syllabus (0–30 hours) & introduce assigned Advisor — Assist with scheduling & registering for classes lincluding SDEV/ — Orient students to Degree Plans via Alamo GPS—ACES account — Online Web Registration assistance available — AlamoINSTITUTES / major course of study chosen — Identify ACOL/PLA NSTITUTES—Provide advising thion regarding career pathways to ce & Technology c Service web & Communication Arts wes & Entrepreneurship colleges/Academies—Course tent in Fr/Sr through assigned ettim referent in Jr/Sr ough assigned Advisor. Instruction on College Success (SDEV Course). Begin E-portfolio — Advisor utilizes Canvas to connect with assigned students. Use E-portfolio — Advisor utilizes Canvas to connect with assigned students. Use E-portfolio — Advisor utilizes Canvas to connect with assigned students. Use E-portfolio — Advisor utilizes Canvas to connect with assigned students. Use E-portfolio — Advisor utilizes Canvas to connect with assigned students. Use E-portfolio — Advisor utilized — Provide students with a plan to earn a certificate or degree. — Complete ISP via Alamo GPS. — Advise and register students into appropriate courses for following semester — Early Alert & Smart Start utilized — Advise and register students into appropriate courses for following semester. — Early Alert & Smart Start utilized		 2ND YEAR—GRADUATION Faculty teamed with an advisor through Degree or Certificate completion via GPS. Provide Academic Advising Syllabus (31+ hours) Advising regarding course selection is offered through Group or Individual Sessions to understand the requirements of chosen major at transfer university. Major Mixers/Major Mania Events Provide positive feedback at primary success points. Graduation and Transfer Initiative—Experiential/Career Centers & Faculty Mentors work in tandem to advise, graduate students and proclaim their transfer university [Peview their degree plan/ISP, and consider transferring to a university] ADVISING CENTERS [19 Teams] Advising regarding course selection is offered through Group or Individual Sessions to understand major requirements. 	2ND YEARGRADUATION - Assist students (42+ Hours/ Core Complete) in Degree Audits via Alamo GPS - Faculty advise students during semester on how to be successful in classes. - Coordinate the Academic Achievement Events, Career/ Scholarship Fairs, Transfer Fairs, and Graduation Event/ Festival. - Graduation Survey - Reverse Transfer
ACTIONS: Assign Connection Advisor			Faculty Mentor Assigned	Month and Baseline
METRICS: Number of Apply Texas Submitted [Analyst] Number of DC/EC Enrolled DC/EC Term Retention	PTICS Enrotled Productive Grade Rate (PGR)	Fall to Spring Retention Fall to Fall Retention	# of Certificate & Core Completers Number of Art: Agreements	Number of Degrees Number of Certificates
BADGES: Welcome	College Ready, 15 Hours, 30 Hours		🜔 Core Complete	🚫 Cert., Degree, Alum
RESOURCES AlamoENROLL Academic A	dvising Syllabi alamo edu Alamo GP	S (Degree Plans) College E-Catalog/Schedule	MyAlamoCareer.org Career.Co	ach Canvas Grad Guru

The Alamo Community College District is an EOE. For any special accommodations issues or an alternate format, contact Disability Support Services at (210) 485-0200.



Goal 2: Occupational – Increase the number of students earning college credentials of economic value



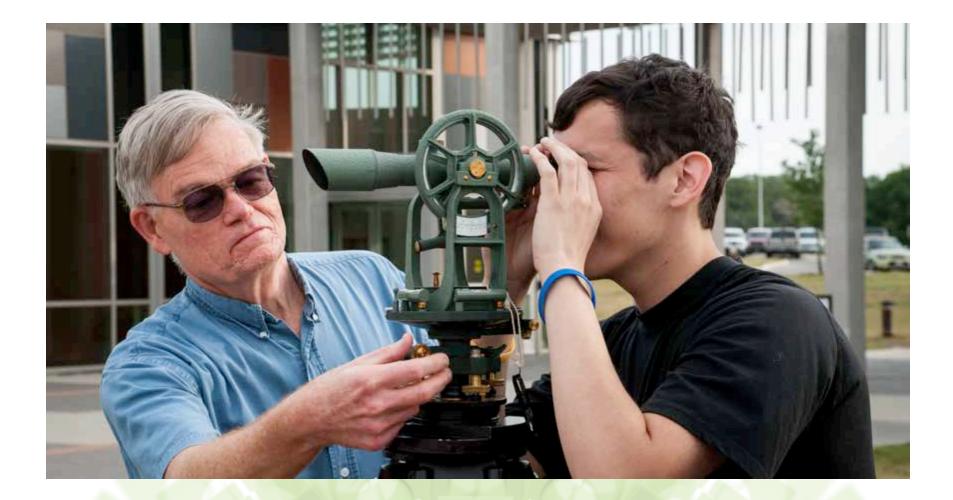
NLC FY 2014 Annual Plan Update: Goal 2 Occupational – Increase the number of students earning college credentials of economic value

NORTHEAST LAKEVIEW COLLEGE

Strategy/Activity	FY 2013 Baseline	FY 2014 Target	Current Status	Comments
1. Workforce Development and Community Education (WDCE) will increased number of participants served through job specific skills training.	Number of individuals trained: 3022	Number of individuals trained: 3170	Number of individuals trained: 3018	Will increase marketing and contacts with local employers to determine their training needs. Will seek out new business customers needing employee training.
2. WDCE will serve an increased number of area employers.	Number of employers served: 11	Number of employers served: 12	Number of employers served: 18	Dean and staff will attend local chamber of commerce meetings and events. Dean and staff will contact new employers to discuss opportunities
3. WDCE will realize increased annual revenue.	Revenue: \$1.26 million	Revenue: \$1.38 million	Revenue: \$1.56	Identify new employers to serve. Increase class sizes to maximize instructor salaries.



Colonel Jack Eldridge (Math Professor) providing instruction to student on surveying equipment.





Goal 3: Academics – Provide exemplary academic programs for our students



NLC FY 2014 Annual Plan Update: Goal 3 Academics – Provide exemplary academic programs for our students (Academic Advancement)

NORTHEAST LAKEVIEW COLLEGE

Strategy/Activity	FY 2013 Baseline	FY 2014 Target	Current Status	Comments
1. Increase students' access to and use of tutoring and instructional support. Expand metrics and referrals to all learning support centers.	Participation in face- to-face tutoring: Students / visits 1,158 / 4,883 Participation in online tutoring: 140 hours and 345 sessions	Participation in face- to-face tutoring: Students / visits 1215 / 5,127 Increase Participation in online tutoring: 150 hours and 360 sessions	Students/ visits 891 / 3,780* 201hours / 472 sessions* Data reviewed 9/30	 AThrough end of semester *Through latest full month
2. Increase students' ability to apply information literacy concepts and critical thinking by increasing their access to library instruction, research support, and resources.	 a) # of instruction classes/students taught: 372/8,482 b) E -resources content uses: 335,606 c) # of LibGuide/ Webpage uses: 183,557/131,000 d) Gate count: 206,919 	 a) Increase #s by 2% b) Increase uses by 3% c) Increase uses by 35 d) Increase access by 3% 	 a) 348/8,770∧ b) 880,341 (content uses) c)200,778/134,695* d) 234,989* Data reviewed 9/30 	Courses taught at NLC have decreased overall including elimination of some READ / ENGL dev courses. Targeted class size is being met as indicated by fewer courses and larger number of students being taught.
3. Support student learning/core program outcomes through the delivery of course embedded info lit instruction through LIBR 0001 / ENGL 1301 linked	 a) Pre-to-post assessment scores: 74.45 / 84.72^ b) Completion rates: 78% 	Demonstrate 5 points or higher pre-to-post test gain. Increase completion rates by 2%	 a) 74.11 / 82.7^ b) Completion: 78%^ Data reviewed 9/30 	AThrough end of semester *Through latest full month



NLC FY 2014 Annual Plan Update: Goal 3 Academics – Provide exemplary academic programs for our students (Academic Advancement)

NORTHEAST LAKEVIEW COLLEGE

Strategy/Activity	FY 2013 Baseline	FY 2014 Target	Current Status	Comments
4. Increase students' success in online courses by increasing their access to training and information about successful practices in online learning through pre-course OLRN 0001.	% of Students who complete OLRN: 74% Success Rate: 72.33%	Increase OLRN completers by 2% Increase success by 2%	% of Students who complete ORLN: 77% / 78.05 sum Success Rate: 78%^ Data reviewed 9/30	AThrough end of semester *Through latest full month
5. Increase student participation in developmental education refresher courses.	Participation in INRW PASS course: 95 Participation in Math PASS course: 168	New Base numbers will be determined	INRW PASS: 49 students moved up 1 level; 12 moved up 2 levels; 2 moved up 3 levels, 23 stayed the same; 9 did not complete Math PASS: 6 sections scheduled for Summer 2014	New Baseline numbers will be determined now that PASS courses are required instead of optional



NLC Library

NORTHEAST LAKEVIEW COLLEGE





Lisa Strain (Biology Professor) providing instructions to pre-nursing students.





NLC FY 2014 Annual Plan Update: Goal 3 Academics – Provide exemplary academic programs for our students (Ongoing Faculty Development)

NORTHEAST LAKEVIEW COLLEGE

Strategy/Activity	FY 2013 Baseline	FY 2014 Target	Current Status	Comments
1. Increase the number of faculty who apply for professional development funds to attend workshops, seminars, and conferences in their fields.	Total awards: 57 Individual faculty awards: 35	Total awards: 58* Individual faculty member awards: 36 *reflects duplicate awards to single faculty	Total awards: 45 Individual faculty awards: 33	Increase faculty awareness of professional development opportunities
2. Support faculty/staff in their development of instruction, course design, and instructional technology skills with access to IIC developed workshops and consultations.	592 consultations	Increase workshops by 2% Increase # of consultations by 2%	Consultations: 1300 (includes e- mail)* Workshops and trainings: 44 Data reviewed 9/30	Consultations had not previously included e-mail support.
3. Improve instructional professional development for adjunct faculty by increasing attendance at the annual summer Adjunct Academy.	133 adjuncts attended	Increase attendance by 5%	121 adjuncts registered	Number was down from previous year. Planning was without a full-time director.



Ongoing Faculty Development

NORTHEAST LAKEVIEW COLLEGE





Goal 4: Transfer – Increase rate of transfer to bachelor's degree programs following NLC graduation



NORTHEAST LAKEVIEW COLLEGE

NLC FY 2014 Annual Plan Update: Goal 4 Transfer – Increase rate of transfer to bachelor's degree programs following NLC graduation

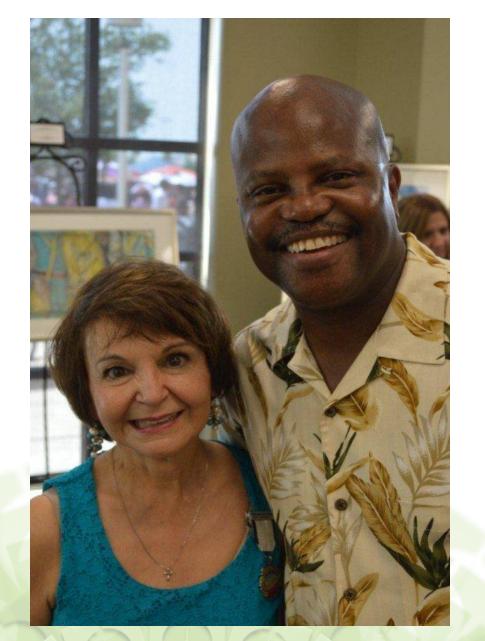
Strategy/Activity	FY 2013 Baseline	FY 2014 Target	Current Status	Comments
1. Capture the number of students participating in one- on-one recruitment sessions.	New initiative	100	Fall 2013-54 Spring 2014-110	Ongoing visits
2. Increase the number of students participating in transfer fairs.	280	294	Fall 2013-150 Spring 2014-222	Transfer for Fall 2014 November 2014
3. Increase number and diversity of transfer institutions participating in on- campus events.	Number of visits: 185 Breakdown of diversity:	Number of visits: 194 Breakdown of diversity:	Number of visits: Fall 2013-64 Spring 2014-91 Breakdown of diversity:	On going visits
			In State: 37 Out State: 5 Public: 20 Private: 10 Online: 7 Proprietary: 9	







Dr. Craig Follins and Dr. Maria Ferrier, President Texas A&M University– San Antonio





Organizational Health Goals



Goal 5: Community Relations & Continuing Education – Strategically align community and special interest programming with community need.



CE Students Gain Hands-On Experience





NLC's Summer Robotics Program





NORTHEAST LAKEVIEW COLLEGE

NLC FY 2014 Annual Plan Update: Goal 5 Community Relations & Continuing Education – Strategically align community and special interest programming with community need

Strategy/Activity	FY 2013 Baseline	FY 2014 Target	Current Status	Comments
 Increase the number of college-sponsored events on campus. 	25	30	10 33%	9 upcoming in May and June
2. Increase the number of partnerships with external entities.	69	93	56 60%	College-wide partnerships to be added in coming days
3. Increase the number of NLC leaders and employees engaging with and serving external entities in short-term or long-term leadership capacities.	15	20	26 103%	Added college-wide service to entities
4. Organize community listening sessions.	N/A	3	In progress	Requests sent to community groups





USAA VetFit Graduation





The Schertz Parade

La Prensa Diamond Awards Gala







Right from the Start

COLLEGE FIRE

DESTINATION COLLERS -



NLC Team visit to High Schools











Dr. Craig Follins and Pete Arguello (staffer for U.S. Congressman Henry Cuellar representing the 28th district of Texas).





Goal 6: Student Services – Increase the quality and effectiveness of student services and support







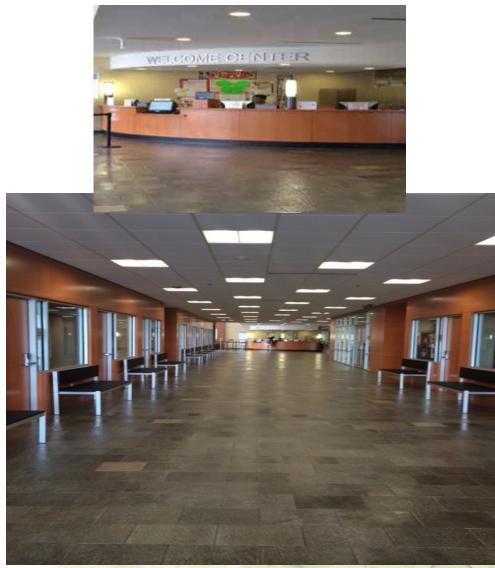
Career Day at NLC







NORTHEAST LAKEVIEW COLLEGE



Opportunity Mall

- Welcome Center
- Honors
- Learning Community
- Service Learning
- Career Advising
- Job Placement
- Transfer Center
- International Education
- Student Organization & Recreational Sports



NLC FY 2014 Annual Plan Update: Goal 6 Student Services – Increase the quality and effectiveness of student services and support

NORTHEAST LAKEVIEW COLLEGE

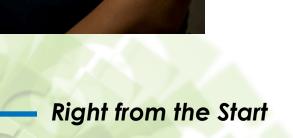
Strategy/Activity	FY 2013 Baseline	FY 2014 Target	Current Status	Comments
1. Implementation & Execution of MyMap (Monitoring Academic Progress).	75% contact rate with FTIC students to complete the enrollment process	79% contact rate with FTIC students to complete the enrollment process (5% increase)	students to complete the enrollment process (5%contact rate Fall 2014-70%	
2. Implement post- assessment advising.	New Initiative	100% of students placing in remediation will be referredINRW 460 Math 1,013 Total 1,473		Up to date: September 2014
3. Provide career and job readiness opportunities for students.	Fall Participation: 362 Satisfaction: 97% Spring Participation: 412 Satisfaction: 100%	Fall Participation: 380 Satisfaction: 100% Spring Participation: 432 Satisfaction: 100%	Fall Participation: 449 Satisfaction: 100% Spring Participation: 413 Satisfaction: 100%	Beginning Fall 2014
4. Have timely follow-up of all SOBI and code-of-conduct reports.	7 day investigation & resolution	5 day investigation & resolution	10 days	Data as of 9/10/2014
5. Provide training for faculty and staff in alignment with DSS and counseling needs of NLC students.	Number of Trainings: 8 Employee and Staff Participation: 220	Number of Trainings: 4 Employee and Staff Participation: 100	Pending	We train on diagnoses that are most widely represented in our student body. Current: PTSD & anxiety
6. Increase the number of students participating in clubs and student organizations.	Overall: 1,392	Overall: 1,461	Fall: 913 Spring: ongoing	Beginning Fall 2014
7. Increase job placement rates.	Under Development	Under Development	Spring 2014: 69.7%	New mechanism to be implemented Fall 2014



Goal 7: Safety and Security – Ensure safe and secure teaching and learning environments



Corporal Jason Santos Patrol Division Department of Public Safety



J. E. SANTOS #125



Practice Drills Keep NLC Prepared





NLC FY 2014 Annual Plan Update: Goal 7 Safety and Security – Ensure safe and secure teaching and learning environments

NORTHEAST LAKEVIEW COLLEGE

Strategy/Activity	FY 2013 Baseline	FY 2014 Target	Current Status	Comments
1. Improve customer satisfaction with the Department of Public Safety.	Favorable ratings on Customer Satisfaction Survey: 87%	Favorable ratings on Customer Satisfaction Survey: 90%	100%	23 Survey Questions at or within 2013 Target Range
2. Implement 5 drills by 12/31/14 to be in compliance with state directive: Evacuation (EVAC), Lockdown Drills (LD), Severe	EVAC Time to Evac: 5 min Time to All-Clear: 2 min Duration of Drill: 8 min LD	EVAC Time to Evac: 4 min Time to All-Clear: 2 min Duration of Drill: 7 min LD	EVAC 8/11/14 Academic Bldg Time to Evac: 3 min Time to All-Clear: 17 min Duration of Drill: 20 min	False alarm on 8/11/14 Data updated 8/20
Weather (SW), Shelter- in-Place (SIP), Reverse Evacuation (RVAC)	SW/RVAC Building Time to Evac: 6 min	SW/RVAC Building Time to Evac: 5	LD CATE 4/17/14 Duration of Drill: 7.54 min	to be closed out 11/21/14 after final drill
	Reverse Time to Evac to new building: 5 min Time to All-Clear: 2 min Duration of Drill: 15 min SIP Time to Evac: 11 min Time to All-Clear: 5 min Duration of Drill: 15 min	min Reverse Time to Evac; to new building: 4 min Time to All-Clear: 2 min Duration of Drill: 14 min SIP Time to Evac: 10 min Time to All-Clear: 4 min Duration of Drill: 14 min	November 21 2014 SIP Drill 3/31/14 Wellness & Science Bldg: 6 min average 4 min average 11min 14 sec	SIP Drill conducted 3/31/14. Awaiting After Action Report/ Improvement Plan from District Emergency Management Coordinator. Buildings involved were Science and Wellness.
3. Improve exterior wayfinding signage to enable easy navigation of campus.	Improvements Required	Finalize types and location of signs; Bid project for completion	On hold until decisions determined on parking lots, a component of the wayfinding project.	Parking lot utilization study findings & recommendations from parking task force may impact



Goal 8: Efficiency and Execution –

Improve operational discipline with a focus on high performance standards including excellent financial management



NORTHEAST LAKEVIEW COLLEGE

Efficiency and Execution – Improve operational discipline with a focus on high performance standards including excellent financial management

Strategy/Activity	FY 2013 Baseline	FY 2014 Target	Current Status	Comments
1. Conduct budget monitoring and management to ensure NLC operates within the 2014	Including CE Revenue Generated FOAPS: 86%	Including CE Revenue Generated FOAPS: 95%	98%	As of 8/31/14
budget allocation (Excluding SSFAC; Capital Funds; and Chargebacks – Computer/ Communication)	Excluding CE Revenue Generated FOAPS: 91%	Excluding CE Revenue Generated FOAPS: 100%	97.6%	Data updated 8/31 Updated Monthly
2. Increase average class size to 26 to maintain funding allocation through budget model.	Fall (Sections by Rubric): 24.3 Fall (Budget by Fund Code): 24.2 Fall (Fund Code Trend by Rubric): 24.3	Fall (Sections by Rubric): 26 Fall (Budget by Fund Code): 26 Fall (Fund Code Trend by Rubric): 26	Fall (Sections by Rubric): 24.3 Fall (Budget by Fund Code): 24.1 Fall (Fund Code Trend by Rubric): 24.2	Complete
	Spring (Sections by Rubric): 23.5 Spring (Budget by Fund Code): 23.3 Spring (Fund Code Trend by Rubric): 23.5	Spring (Sections by Rubric): 26 Spring (Budget by Fund Code): 26 Spring (Fund Code Trend by Rubric): 26	Spring (Sections by Rubric): 23.7* Spring (Budget by Fund Code): 23.5 Spring (Fund Code Trend by Rubric): 23.7	Complete; Certified Data for Budget Fund Code and Trend Code.
			*Preliminary	Data updated 8/20



Efficiency and Execution – Improve operational discipline with a focus on high performance standards including excellent financial management (continued)

Strategy/Activity	FY 2013 Baseline	FY 2014 Target	Current Status	Comments
3. Meet contact hour projections to maintain funding allocation through the budget model.	Location: 1,766,712 Owner: 232,312	Location: 1,775,272 Owner: 233,271	Location: 1,709,712 Owner: 447,092	Fall 2013, Spring 2014, (waiting for Requested Summer 2014 for Location) Owner: Complete
4. Meet fall enrollment projections to maintain funding allocation through the budget model.	Fall (Location): 5,322 Fall(Owner): 850	Fall(Location): 5,746 Fall(Owner): 918	Fall(Location): 5,399 Fall(Owner): 1260	Complete
5. Ensure timely hire of budgeted FT positions.	50 day average	40 day average	Pending Update	Average based on date closed to date recommended for hire.
6. Ensure timely hire of budgeted PT positions.	30 day average	25 day average	Pending Update	Average based on date closed to date recommended for hire.
7. Analyze course schedule for efficiency and impact on parking.	Under Development	Under Development		Should be moved to Academic Success based on the 4/16 VPs meeting



Efficiency and Execution – Improve operational discipline with a focus on high performance standards including excellent financial management (continued)

Strategy/Activity	FY 2013 Baseline	FY 2014 Target	Current Status	Comments
8. Track the number of students completing Active Shooter Training each semester.	New	Fall 13:Data Requested fromSpring 14:DPS & StudentSuccess		Pending
9. Capture the number of employees completing Active Shooter Training	New	50	50 Data Requested from HR	
10. Track and account for tagged inventory assets.	99.96%	100%	99.97%	Based on calendar year. Previous year 1 item unaccounted for current year 1 item unaccounted for.





Efficiency and Execution – Improve operational discipline with a focus on high performance standards including excellent financial management (continued) **Status of Vacancies**

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Division	Position Number	Position	
SS	Admin. Services Specialist	C51000	As of 8/20/14 – To be re-classed.
AS	Admin. Asst. to the VP	C51003	As of 8/20/14 – Advertised; Closes 8/30.
AS	Academic Program Coordinator	P50561	As of 8/20/14 – To be advertised.
SS	Sr. Spec – Student Success	C50980	As of 8/20/14 – College / District Executive Review since 8/11.
SS	Sr. Advisor – Student Success	P50600	As of 8/20/14 – Incorrectly classified in HAY should be A/R Coordinator.
AS	Director of College IR	P50586	As of 8/20/14 – Recommended for Hire.
AS	IT Data Analyst	P50603	As of 8/20/14 – Recommended for Hire.
SS	Sr. Advisor – Student Success	P50594	As of 8/20/14 – Closed on 6/18; Under Department Review.
CS	Help Desk Specialist	C50988	As of 8/20/14 – Interviews being conducted.
AS	VP for Academic Success	A50073	As of 9/04/14 – VPAS Forum
AS	CE Program Coordinator	P50556	As of 8/20/14 – Position closed; need update from CE.
OOP	Admin Asst. to the President	C50998	As of 8/12/14 – Recommended for Hire. Currently Filled with a Contracted Temp.
SS	Sr. Coordinator – Student Success	P50576	As of 8/20/14 – Closed 7/27/14. Under Department Review.
AS	Dir. Instructional Prof Dev.		Academic Program Coordinator (\$13) (PBAF Pending Approval).
AS	Tech Dir./Theatre Dept. Production	C51010	Will advertise in new budget year 9/1/14.
AS	Continuing Educ Specialist	P50573	As of 8/20/14 Position closed; need update from CE.
AS	Instructor (English)	F50980	As of 8/20/14 – Vacant.
AS	Instructor (Government)	F51037	Linked to FT Adjunct; Request advertising; Pending Avg. Class Size review
AS	Associate Professor (English)	F50974	Linked to FT Adjunct; Request advertising; Pending Avg. Class Size review
AS	Assistant Professor (Math)	F51008	Linked to FT Adjunct; Request advertising; Pending Avg. Class Size review
AS	Assistant Professor (Psychology)	F50973	Linked to FT Adjunct; Request advertising; Pending Avg. Class Size review
AS	Chair/Associate Professor (Biology)	F50963	Linked to FT Adjunct; Request advertising; Pending Avg. Class Size review
AS	Instructor (Economics)	F50971	Linked to FT Adjunct; Request advertising; Pending Avg. Class Size review



Summary of Key Performance Indicators (KPIs) for Academic Success Strategic Activities

NORTHEAST LAKEVIEW COLLEGE

PERSISTENCE/ COMPLETION	FY2012	FY2013	FY2014 (Goal)	FY2014 (YTD)	FY2015 (Goal)
1. Within Term Retention (Total Population) for Fall by Campus of Section Owner	93.9%	95.3%	*	*	*
2. Fall to Spring Persistence FT FTIC by Campus of Section Owner	50.0%	61.0%	*	*	*
3. Fall to Spring Persistence PT FTIC by Campus of Section Owner	40.8%	34.7%	*	*	*
4. Fall to Fall Persistence FT FTIC by Campus of Section Owner	27.6%	35.6%	*	*	*
5. Fall to Fall Persistence PT FTIC by Campus of Section Owner	18.0%	18.9%	*	*	*
6. 2-Year Fall to Fall Persistence FT FTIC by Campus of Section Owner	8.2%	13.3%	*	*	*
7. 2-Year Fall to Fall Persistence PT FTIC by Campus of Section Owner	5.6%	7.2%	*	*	*
8. Core Curriculum Completers	34	55	*	*	*
9. Degrees Awarded	14	27	30	38	*

*Requested Preliminary data from District



Summary of KPIs for Remedial Education Strategic Activities

NORTHEAST LAKEVIEW COLLEGE

STUDENT SUPPORT SERVICES	FY2012	FY2013	FY2014 (Goal)	FY2014 (YTD)	FY2015 (Goal)
1. Percentage of FTIC Students successful in Gatekeeper Math within 3 years of completing Dev. Math	67.7%	75.3%	*	*	*
2. Percentage of FTIC Students successful in Gatekeeper English within 3 years of completing Dev. English	71.4%	100.0%	*	*	*
3. Percentage of FTIC Students successful in History 1301 within 3 years of completing Dev. Reading	70.8%	82.4%	*	*	*
4. Percentage of FTIC students successful in Biology 1408 within 3 years of completing Dev. Reading	50.0%	71.4%	*	*	*

*Requested Preliminary data from District



Summary of KPIs for Student Success Strategic Activities

NORTHEAST LAKEVIEW COLLEGE

STUDENT SUPPORT SERVICES	FY2012	FY2013	FY2014 (Goal)	FY2014 (YTD)	FY2015 (Goal)
 Percentage of FTIC students who transfer to a Texas senior institution within 6 years 	N/A	35.6%	*	*	*
2. Core Curriculum completers	34	55	*	*	*
3. Percentage of students who would recommend Northeast Lakeview College to a friend or family member	93.6%	95.4%	*	*	*
4. Percentage of students who would rate their NLC experience as good or excellent	84.8%	86.8%	*	*	*
5. Job Placement Rate	Not yet collected	Not yet collected	*	*	*
6. Internship Placement Rate	Not yet collected	Not yet collected	*	*	*
7. Number of currently enrolled students who have education plans	Not yet collected	Not yet collected	*	*	*

*Requested Preliminary data from District



Summary of KPIs for Baccalaureate/Transfer Strategic Activities

STUDENT SUPPORT SERVICES	FY2012	FY2013	FY2014 (Goal)	FY2014 (YTD)	FY2015 (Goal)
1. Course Success	Fall: 73.1% Spring: 74.1%	Fall: 78.7% Spring: 76.3%	*	Fall: 78.4%	*
2. Course Completion	Fall: 91.2% Spring: 90.0%	Fall: 92.1% Spring: 91.6%	*	Fall: 92.5%	*
3. FT FTIC 3-Year Graduation Rate	5.7%	13.1%	*	*	*
4. FT FTIC 4-Year Graduation Rate	6.3%	13.3%	*	*	*
5. FT FTIC 6-Year Graduation Rate	N/A	32.0%	*	*	*
6. Percentage of FTIC students who transfer to a Texas senior institution within 6 years	N/A	35.6%	*	*	*

*Requested Preliminary data from District



Dr. Craig Follins and Dr. Jackie Claunch, President Northwest Vista College

